

Financial Statements

Children's Centre Thunder Bay

March 31, 2021

Contents

	Page
Independent Auditor's Report	1 - 2
Statement 1 – Statement of Financial Position	3
Statement 2 – Statement of Operations	4 - 5
Statement 3 – Statement of Changes in Net Assets	- 6
Statement 4 – Statement of Cash Flows	7
Notes to the Financial Statements	8 - 14
Schedule 1 – Service Plan Statement of Operations (A)	15
Schedule 2 – Service Plan Statement of Operations (B)	16
Schedule 3 – Other Programs Statement of Operations (A)	17
Schedule 4 – Other Programs Statement of Operations (B)	18
Schedule 5 – Statement of Allocated Administration Expenditures	19



Independent Auditor's Report

Grant Thornton LLP Suite 300 979 Alloy Drive Thunder Bay, ON P7B 5Z8

T +1 807 345 6571 F +1 807 345 0032

To the Board of Directors and Members of the Children's Centre Thunder Bay

Opinion

We have audited the financial statements of Children's Centre Thunder Bay ("the Centre"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements of Children's Centre Thunder Bay as at March 31, 2021, are prepared, in all material respects, in accordance with the basis of accounting described in note 1 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Basis of Accounting and Restriction on Distribution and Use

We draw attention to note 1 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the Centre to comply with the reporting provisions of the Ontario Ministry of Children, Community and Social Services. As a result, the financial statements may not be suitable for another purpose. Our report is intended solely for Children's Centre Thunder Bay, the Ontario Ministry of Children, Community and Social Services and the Ontario Ministry of Health and should not be distributed to or used by other parties other than the Centre and the Ontario Ministry of Children, Community and Social Services and Ontario Ministry of Health. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of these financial statements in accordance with basis of accounting described in note 1 to the financial statements, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The
 risk of not detecting a material misstatement resulting from fraud is higher than for one
 resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including
 the disclosures, and whether the financial statements represent the underlying transactions
 and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Thunder Bay, Canada June 8, 2021 Chartered Professional Accountants Licensed Public Accountants

Grant Thornton LLP

Children's Centre Thunder Bay Statement of Financial Position	Sta	tement 1
As at March 31	2021	2020
	\$	\$
ASSETS		
Current		
Cash and cash equivalents [note 2]	2,627,438	1,718,060
Accounts and Ministry advances receivable [note 3]	339,133	399,246
Harmonized Sales Tax receivable	60,022	52,269
Prepaid expenses	9,977	9,125
Total current assets	3,036,570	2,178,700
Mortgage receivable [note 3]	1	1
	3,036,571	2,178,701
LIABILITIES AND NET ASSETS		
Current		
Accounts payable and accrued liabilities [note 4]	635,485	638,127
Due to Ministries [note 5]	608,666	106,903
Salaries and benefits payable	432,524	371,726
Deferred revenue [note 6]	599,139	363,497
Total current liabilities	2,275,814	1,480,253
Not apports fototoment 21		
Net assets [statement 3] Restricted fund [note 3]	4	3
Internally restricted net assets [note 10]	600,000	1
Unrestricted net assets <i>[hote 10]</i>	600,000 160,756	609 447
Total net assets	760,757	698,447 698,448
Total not about		
	3,036,571	2,178,701

See accompanying notes to the financial statements.

On behalf of the Board:

Chair

Chief Executive Officer

Year Ended March 31				Sta	Statement 2
				2021	2020
	Service	Other			
	ran *	Programs	Administration	Total	Total
	[schedule 1]	schedule 3]	{schedule 5]	s s	€
Ministra of Children Committee and Committee					
Ministry of Children, Community and Social Services	967,622	2,881,230	1	3,848,852	3,791,324
Ministry of the Attention Control	6,207,615	905,943	į	7,113,558	6,784,186
Willistry of the Attorney General	I	133,989	I	133,989	175,065
The District of Thunder Bay Social Services Administration Board	1 5	1,398,909	1	1,398,909	1,520,029
	56,128	1,297,420	1	1,353,548	1,012,882
	7,231,365	6,617,491	1	13,848,856	13,283,486
EXPENDITURES					
Salaries	4 378 747	A 094 028	697 440	0 460 403	7000
Employee benefits - statutory	7,0,0,4	4,034,020	014,700	9,160,193	9,067,482
	0.41,030	204,000	100,001	731,598	/64,0/3
Transportation and communication	210,000	567,796	123,275	1,535,085	1,464,363
Travel	11 880	15 004	4 060	000	700
Communication	8.5.077	15,031	1,000	28,839	123,693
Services	20,00	0,6	000'/	56,584	92,770
Rent	11.751	47 507	ļ	50 259	60 003
Utilities	55 125	5	7 563	00,400	02,903
Staff training	114 408	15 778	, 303 500	122,566	79,90
Advertising and promotion	20 542	1 705	2,000	23,686	0,190
Repairs and maintenance services - building, equipment, auto	111 330	21,521	10,00	145 178	9,004
Professional fees - non-client related	124.655	15,285	25.265	165 205	103 204
Purchased services - client related	59.705	830.721	201,01	890 426	885,234
Insurance	96,107	231	20 000	116,328	100,003
Other	28 680	988	5,525	7,000	00,00
Supplies and equipment		200	2	r f	560,20
Repairs and maintenance supplies - building, equipment, auto	54,102	47	Ĭ	54.149	41.956
IT supplies and equipment	124,282	189,249	11,644	325,175	155,759
Other supplies and equipment	178,241	207,116	16,982	402,339	285.218
Other miscellaneous	10,510	26,872	1,774	39,156	78,910
	6,643,312	6,387,235	975,351	14.005.898	13.521 398

Children's Centre Thunder Bay Statement of Operations				Š	Statement 2
Year Ended March 31				2021	2020
	Service Plan	Other	Administration		l refer
	ь	φ •	\$	S S	- S
	[schedule 1]	[schednle 3]	[schedule 5]	٠	•
Excess (shortfall) of revenue over expenditures before					
the following	588,053	230.256	(975.351)	(157 042)	(237 912)
Allocated administration, net [schedule 5]	(746,041)	(20,000)	796,041	(100)	(216,102)
	(157,988)	180,256	(179,310)	(157,042)	(237,912)
RECOVERIES					
Donations and fundraising	10,553	1	Ī	10.553	10.569
Interest	1	ĵ	11,363	11.363	28,118
Management fees	į	(117,947)	117,947	I	1
Program income	147,435	ĺ	20,000	197,435	198.678
United Way program funding	1	1	Ī	ĺ	47,871
Total recoveries	157,988	(117,947)	179,310	219,351	285,236
Excess of revenue over expenditures and recoveries for year	Ĭ	62,309	Ĩ	62,309	47,324

See accompanying notes to the financial statements.

Children's Centre Thunder Bay Statement of Changes in Net Assets				Staf	Statement 3
Year Ended March 31				2021	2020
	Restricted fund \$	Unrestricted I net assets \$	Unrestricted Internally restricted net assets net assets \$	Total \$	Total \$
Balance, beginning of year Funds restricted by the Board during the year <i>[note 10]</i> Excess of revenue over expenditures and recoveries for year	-11	698,447 (600,000) 62,309	000,000	698,448 — 62,309	651,124 — 47,324
Balance, end of year	7	160,756	000'009	760,757	698,448

See accompanying notes to the financial statements.

Children's Centre Thunder Bay Statement of Cash Flows	Stat	tement 4
Year Ended March 31	2021	2020
	\$	\$
OPERATING ACTIVITIES		
Excess of revenue over expenditures and		
recoveries for year	62,309	47,324
Net change in non-cash working capital accounts		
related to operations [note 7]	847,069	34,255
Cash provided by operating activities	909,378	81,579
Increase in cash and cash equivalents during year	909,378	81,579
Cash and cash equivalents, beginning of year	1,718,060	1,636,481
Cash and cash equivalents, end of year	2,627,438	1,718,060

See accompanying notes to the financial statements.

March 31, 2021

GENERAL

Children's Centre Thunder Bay ("Centre") is an accredited children's mental health centre providing assessment, counselling and support services to children, adolescents and families. The range of services include individual and family counselling, child development, residential/day treatment programs, substance use counselling, young offender services and preschool speech services. The Centre is incorporated under the laws of Ontario as a not-for-profit corporation without share capital. It is a registered charitable organization and as such, is exempt from income taxes under Section 149(1)(I) of the Income Tax Act (Canada).

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Centre have been prepared by management in accordance with the significant accounting policies set out below to conform to the basis on which the Centre is funded. The basis of accounting used in these financial statements differs materially from Canadian accounting standards for not-for-profit organizations as follows:

Accruals

These financial statements were prepared using the modified accrual basis of accounting as specified by the Ontario Ministry of Children, Community and Social Services. The modified accrual basis recognizes revenues as they become available and measurable within the 30-day period subsequent to year-end; expenditures are recognized as they are incurred and measurable as a result of the receipt of goods and services and a legal obligation to pay within a 30-day period subsequent to year-end.

Capital asset acquisitions

Capital assets are recorded as an expenditure in the year of acquisition.

Vacation pay

Accrued vacation pay and deferred compensation is not recorded in the financial statements. Earned, but unpaid vacation pay and other deferred compensation at year-end is approximately \$260,000 [2020 - \$238,000].

Allocation of expenditures

It is the Centre's policy to allocate administrative and supervisory salaries, employee benefits, rent and other expenses to the various programs based on budget amounts which have been approved by the appropriate Ministry [schedule 5].

Cash and cash equivalents

Cash and cash equivalents include cash on hand, demand deposits, deposits held on call with banks, and other short-term highly liquid investments which are readily convertible to known amounts of cash. The Centre considers securities with original maturities of three months or less to be readily convertible to known amounts of cash.

March 31, 2021

Revenue recognition

The Centre follows the deferral method of accounting for donations and advances from its funders. Funding is recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and is expended on programs and services in conjunction with the terms and conditions of the service contract. Unrestricted donations are recorded when received. Advances from funders to be expended in a subsequent period and contributions externally restricted are deferred and recognized as revenue in the year in which the related expenses are recognized.

Financial instruments

The Centre considers any contract creating a financial asset, liability or equity instrument as a financial instrument, except in certain limited circumstances. The Centre accounts for the following as financial instruments:

- cash and cash equivalents
- · accounts and Ministry advances receivable
- · accounts payable and accrued liabilities
- due to Ministries
- salaries and benefits payable

A financial asset or liability is recognized when the Centre becomes party to contractual provisions of the instrument.

Measurement

Financial assets or liabilities obtained in arm's-length transactions are initially measured at their fair value. In the case of a financial asset or liability not being subsequently measured at fair value, the initial fair value will be adjusted for financing fees and transaction costs that are directly attributable to its origination, acquisition, issuance or assumption.

Financial assets or liabilities obtained in related party transactions are measured in accordance with the accounting policy for related party transactions except for those transactions that are with a person or entity whose sole relationship with the Centre is in the capacity of management in which case they are accounted for in accordance with financial instruments.

Financial assets and financial liabilities are subsequently measured according to the following methods:

Financial instrument	Subsequent measurement
Cash and cash equivalents	Amortized cost (which approximates fair value)
Accounts and Ministry advances receivable	Amortized cost
Accounts payable and accrued liabilities	Amortized cost
Due to Ministries	Amortized cost
Salaries and benefits payable	Amortized cost

March 31, 2021

Derecognition

The Centre removes financial liabilities, or a portion of, when the obligation is discharged, cancelled or expires.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement provided the asset is not carried at an amount, at the date of the reversal, greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in revenue.

Management estimates

Management reviews the carrying amounts of items in the financial statements at each statement of financial position date to assess the need for revisions. Many items in the preparation of these financial statements require management's best estimate based on assumptions that reflect the most probable set of economic conditions and planned courses of action.

These estimates are reviewed periodically and adjustments are made to revenue as appropriate in the year they become known.

Significant items subject to management estimates include:

Financial statement element

Due to Ministries
Mortgage receivables

Management estimate

Repayable provision

Impairment of mortgage receivables

2. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of:

	2021 \$	2020 \$
Cash on hand	2,627,438	910,185
Term deposits		807,875
	2,627,438	1,718,060

March 31, 2021

3. RELATED PARTY TRANSACTIONS

Therapeutic Family Homes, Thunder Bay Incorporated

The Centre leases three group homes from Therapeutic Family Homes, Thunder Bay Incorporated ("Homes"), a not-for-profit corporation whose primary purpose is to provide properties for the Centre to use as treatment facilities. The Centre has two representatives on the five-member Board of Directors. The rent paid to Homes is the amount necessary for Homes to make the required mortgage payments on the properties and provide for a capital replacement reserve. During the year, the Centre paid rent of \$6,000 [2020 - \$6,000] for the three properties. All building occupancy costs are paid by the Centre. The net assets of Homes was \$207,604 [2020 - \$203,121] at year-end.

The Centre holds a second mortgage receivable from Homes in the amount of \$154,495. The mortgage is non-interest bearing and there is little likelihood of payments being made on this mortgage until such time as the home on which the mortgage is secured is sold. The mortgage receivable and the restricted fund of the same amount have been written-down to \$1 to reflect the fair value of the mortgage.

The net assets and results from operations of Homes are not included in these financial statements.

The Children's Centre Foundation Thunder Bay ("Foundation") is incorporated as a corporation without share capital under the laws of Ontario and is a registered charity under the Income Tax Act. The Foundation raises funds that will be targeted for families and children with mental health issues so that they can become fully functioning members of society and live healthy and productive lives.

While the Centre does not control the Foundation, by virtue of shared common interests it may influence the Foundation's activities.

Net resources of the Foundation at March 31, 2021 amounted to \$280,991 of which \$60,011 is restricted for specific uses.

At March 31, 2021, the Centre had a balance receivable from the Foundation of \$29,093 [2020 - \$70,164].

4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021 \$	2020
Trade and accrued liabilities	502,452	510,643
Government remittances	133,033	127,484
	635,485	638,127

March 31, 2021

5. DUE TO MINISTRIES

Details of amounts owed to various provincial ministries are as follows:

	2021 \$	2020 \$
Due to The District of Thunder Bay Social Services		
Administration Board	270,764	27,265
Ministry of Children, Community and Social Services	180,955	79,638
Ministry of Health	97,450	_
Ministry of the Attorney General	59,497	-
	608,666	106,903

6. DEFERRED REVENUE

Deferred revenue relates to funds received but not yet earned from the following:

	2021 \$	2020 \$
The District of Thunder Bay Social Services Administration Board	14,503	113,710
Ministry of the Attorney General COVID funding	15,000	-
Ministry of Health COVID funding	234,126	-
Other	335,510	249,787
	599,139	363,497

7. STATEMENT OF CASH FLOWS

The net change in non-cash working capital balances related to operations consists of the following:

	\$	\$
(Increase) decrease in current assets		
Accounts and Ministry advances receivables	60,113	(231,851)
Harmonized Sales Tax receivable	(7,753)	(1,288)
Prepaid expenses	(852)	846
	51,508	(232,293)
Increase (decrease) in current liabilities		
Accounts payable and accrued liabilities	(2,642)	86,773
Due to Ministries	501,763	14,416
Salaries and benefits payable	60,798	60,899
Deferred revenue	235,642	104,460
	795,561	266,548
	847,069	34,255

2020

2021

March 31, 2021

8. PENSION PLAN

Substantially all of the employees of the Centre are members of the Healthcare of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the five consecutive years prior to retirement, termination or death, that provide the highest average earnings.

Pension expense is based on Plan management's best estimates, in consultation with its actuaries, of the amount, together with contributions by employees, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions.

Variances exist between actuarial funding estimates and actual experiences. At December 31, 2020, the plan was fully funded. Contributions to the Plan made by the Centre during the year amounted to \$767,468 [2020 – \$741,957] and are included in the statement of operations.

9. ECONOMIC DEPENDENCE

Approximately 80% of the Centre's revenue is represented by the Ontario Ministry of Children, Community and Social Services and Ontario Ministry of Health funding. The loss of this funding could have a material adverse impact of the Centre's operating results and financial position.

10. INTERNALLY RESTRICTED NET ASSETS

In order to ensure long-term financial stability, the Board internally restricted \$600,000 during the year to be used for working capital, contingencies, future program development, capital replacement and deferred compensation.

11. COMPARATIVE FIGURES

Certain of the prior year's figures have been restated to conform with the current year's presentation.

March 31, 2021

12. IMPACTS OF COVID-19

Since December 31, 2020, the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, including Canada, businesses were forced to cease or limit operations for long periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilize economic conditions.

The Centre's financial position and results of operations as of and for the year ended March 31, 2021 have not been materially impacted by the COVID-19 pandemic. Given the current situation, the Centre anticipates they may experience increased supply and administrative costs in order to adhere with government directives but expect that those costs will be offset by government funding as well as savings in other areas, such as travel.

The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the Centre for future periods.

National Parcel National P	Control of Control o	Year Ended March 31	•										
Figure F	Francises Francisco Fran	REVENUE										202	2020
1,500 1,000 1,500 2,000 1,00	1,500 1,50	REVENUE	Access Intake Services	Targeted Prevention	Brief Services	Family Capacity Building	Case Mgmt & Service Coordination	Counselling & Therapy Services	Intensive Treatment Services	Specialized Consultation & Assessment	Part (B) [schedule 2]	Total	Total
1,000 1,00	1,000 1,000 1,000 232,118 1,000 1,		Ð	10	€	₩	₩	₩	()	ь	69		မာ
246,535 146,044 222,116 579,740 749,615 1,540,554 586,984 66,128 6,1716 1,64,554 586,984 67,122 1,521,186 1,51,786 1,51,786 1,51,786 1,51,786 1,51,787 1,	246,504 222,118 579,740 746,975 154,554 586,984 - 6,077,515 6,077,51 6,077,51 6,077,51 6,077,51 6,077,51 6,077,51 6,077,51 6,077,51 6,077,51 6,077,51 7,077,47 <t< td=""><td>Ministry of Children, Community and Social Services</td><td>I)</td><td>I</td><td>1</td><td>1</td><td>1</td><td>1</td><td>1</td><td>1</td><td>967.622</td><td>967 622</td><td>967 622</td></t<>	Ministry of Children, Community and Social Services	I)	I	1	1	1	1	1	1	967.622	967 622	967 622
246,535 146,004 286,732 1,567,73 56,732 - 56,132 7,513,365	165,000	Ministry of Health	246,835	146,004	292,118	579,740	749,615	1,650,775	1,943,564	598,964	1	6,207,615	6,305,065
1,500 7,500 7,500 35,400 460,257 366,668 1,167,078 351,669 635,145 4,272,747 4	146,004 292,118 579,740 748,615 14590,775 1599,692 588,8964 897,522 7,237,385 7,23	Other income	ı	Ī	1	1	a	j	56,128	1	ľ,	56,128	1
165,000 75,000 75,000 30,000 30,325 75,551 30,361 27,700 51,150 30,171 4,171 30,171 4,171 30,171 4,171	165,000 75,000 75,000 35,400 365,000		246,835	146,004	292,118	579,740	749,615	1,650,775	1,999,692	598,964	967,622	7,231,365	7,272,687
14,012 14,014 1	146,010 175,000 175,000 354,000 364,000 364,000 354,000 354,000 354,000 354,000 356,	EXPENDITURES											
1,4,012 5,000 18,000 35,325 7,565 91,654 72,256 71,725 71	14,012 5,000 18,000 35,325 75,657 91,687 77,725 51,759 51		165,000	75,000	175,000	354,000	460,267	985,688	1,167,078	361,569	635,145	4.378.747	4.508.155
21,323 14,004 36,000 61,000 91,954 196,924 254,689 72,236 192,102 11,800 11,8	21,323 14,004 36,000 61,000 91,954 196,924 254,689 72,236 102,102 86,017 650 500 500 5,000 1,212 2,585 3,171 982 2,000 11,880 1,700 2,000 1,170 2,000 1,500 2,000 1,5374 29,283 3,528 7,88 1,750 1,751 2,000 1,500 2,000 1,500 2,000 1,5374 29,283 3,5289 10,742 3,500 5,000 11,751 2,000 1,500 2,000 1,5374 29,283 14,737 3,500 11,751 11,751 3,500 11,751 11,752 11,752 11,752		14,012	5,000	18,000	30,000	35,325	75,651	90,961	27,750	51,159	347,858	394.410
1,700 3,000 1,500 2,000 1,520 3,121 3,527 5,79 7,500 6,577 1,500 2,000 1,500 2,000 1,520 2,120 1,5	1,700 3,000 1,500 1,200 1,1360 1,200 1,1360 1,1360 1,1360 1,1360 1,1360 1,1360 1,200 1,1360 1,200 1,1360 1,200 1,1360 1,200 1,1360 1,200 1,1360 1,200 1,1360 1,200 1,1360 1,200 1,136	- non-statutory	21,923	14,004	36,000	60,000	91,954	196,924	254,869	72,236	102.102	850.012	796 270
1,700 3000 1,700 5,000 1,212 2,565 3,121 952 2,000 1,1860 1,7860 1,7860 1,7860 1,7860 1,7860 1,7860 1,7860 1,7860 1,7860 1,7860 1,7860 1,7860 1,880 1,7860 1,881	1700 3500 17,000 12,12 2,565 3,121 952 2,000 11,880 11,780 2,000 1,100 1,500	Transportation and communication							•				
1,700 1,700 1,700 5,000 1,289 2,718 3,287 997 7,500 65,077 1,500 2,000 1,500 2,000 1,289 2,718 3,287 997 7,500 65,077 2,000 3,600 5,000 6,140 13,150 15,811 4,824 5,500 14,4408 2,000 7,000 1,000 2,000 13,277 28,448 10,449 10,449 2,000 7,000 4,000 13,277 28,448 10,449 10,449 3,000 2,000 3,000 1,000 1,529 1,722 1,282 3,500 1,289 3,000 3,000 3,000 1,000 1,000 1,529 1,289 1,377 1,282 3,500 3,000 3,000 2,000 2,000 1,289 1,289 1,377 1,485 1,486 1,489 3,000 3,000 3,000 2,000 1,529 1,289 1,489 1,449 1,489 4,000 3,000 2,000 2,411 1,718 3,678 4,233 1,445 2,500 1,421 4,000 1,000 2,000 2,411 1,718 3,678 4,233 1,445 2,500 1,421 2,411 4,000 1,000 1,000 1,229 1,229 1,421 1,449 1,449 4,000 1,000 1,000 1,229 1,421 1,421 1,449 1,449 1,449 4,000 1,000 1,000 1,229 1,421 1,449 1,449 1,449 1,449 4,000 1,000 1,000 1,229 1,421 1,449 1,449 1,449 1,449 1,449 4,000 1,000 1,000 1,000 1,229 1,421 1,449 1,449 1,449 1,449 4,000 1,000 1,000 1,229 1,421 1,449 1,	1,700 3,000 1,700 5,000 1,289 2,718 3,287 997 7,500 65,077 1,500 2,000 1,500 2,000 1,5874 3,287 997 7,500 65,077 2,000 3,500 9,000 8,000 1,5874 3,4189 10,420 3,000 14,408 2,000 7,000 4,000 2,000 1,377 2,344 34,189 10,440 1,1300 2,000 2,000 1,000 2,000 1,327 2,340 3,4189 10,440 1,1300 39,075 3,000 7,000 4,000 1,500 1,500 1,500 1,500 1,500 3,418 3,4189 10,440 3,000 39,075 3,000 3,000 3,000 1,0	Travel	200	200	200	200	1,212	2,595	3,121	952	2.000	11.880	52 298
1,500 2,000 1,50	1,500 2,000 1,500 1,589 2,718 3,267 997 1,718 1,500	Communication	1,700		1,700	5,000	7,102	15,209	18,287	5,579	7.500	65.077	63 463
1,500	1,500 1,500 1,289 2,718 3,287 997 11,781 2,000 2,000 5,000 6,140 13,177 28,438 19,742 3,000 14,000 2,000 2,000 1,000 1,000 1,3874 28,438 1,4878 1,974 3,4189 1,0742 3,000 1,11,330 2,000 2,000 2,000 1,327 28,434 34,189 1,0430 1,11,330 2,000 2,000 2,000 1,1300 1,1300 1,1300 1,1300 1,1300 3,000 3,000 1,000 1,1300 2,000 3,319 1,1489 2,440 1,1371 1,1382 3,911 1,1322 3,000 3,000 1,000 1,1300 1,1489 2,440 1,1371 1,1322 1,1322 3,000 3,000 1,000 1,1300 1,1239 3,1489 1,1371 1,1322 3,000 3,000 1,000 1,1300 1,1239 3,1489 1,1371 1,1322 3,000 3,000 2,000 2,000 3,319 1,1489 2,440 1,1371 1,1322 3,000 3,000 1,000 1,1323 3,1489 4,1323 1,1489 3,1489 1,1322 1,1322 3,000 4,000 6,500 11,100 15,239 3,002 3,240 1,1371 5,200 1,1323 3,000 4,000 6,500 1,1323 3,167 3,229 1,1323 3,1489 1,1322 1,1322 3,000 4,000 6,500 1,1323 3,167 3,187 3,1489 3,1489 1,1322 1,1323 3,000 1,000	Services											
1,500 2,000 1,500 6,100 13,184 13,189 16,811 4,824 6,500 56,425 5,000 1,500	1,500 2,000 1,500 6,100 13,154 29,233 35,258 10,722 3,000 14,408 2,000 3,500 9,000 10,000 13,674 29,233 35,258 10,722 3,000 14,408 8,000 7,000 8,000 1,500 13,577 28,434 34,189 10,472 12,520 - 144,685 2,000 1,000 2,000 3,000 1,500 14,365 1,877 12,520 3,961 19,000 59,005 1,000 1,000 2,000 3,000 1,139 1,1449 1,145 1,1459 1,000 1,000 2,000 3,119 1,244 29,266 9,002 5,000 59,005 1,000 1,000 2,000 3,119 1,244 29,246 1,187 1,2520 1,000 1,000 2,000 2,000 1,129 1,1449 1,145 1,1459 1,000 1,000 2,000 2,000 1,129 1,1449 1,145 1,1459 1,000 1,000 2,000 2,119 1,125 1,145 1,145 1,145 1,145 1,000 1,000 2,000 1,129 1,145 1,145 1,145 1,145 1,145 1,000 1,000 2,000 1,129 1,125 1,145 1,145 1,145 1,145 1,145 1,000 1,000 1,000 1,129 1,145 1,145 1,145 1,145 1,145 1,145 1,000 1,000 1,1400 1,1400 1,140 1,140 1,140 1,140 1,140 1,140 1,000 1,000 1,140 1,140 1,140 1,140 1,140 1,140 1,140 1,140 1,140 1,000 1,000 1,140 1,	Rent	1	Ĺ	1,500	2,000	1,269	2,718	3,267	266	ı	11,751	18.583
2,000 3,500 9,000 6,000 13,674 29,283 35,299 10,742 3,000 144,408 8,000 1,000 2,000 2,380 13,772 28,448 10,430 - 144,688 8,000 7,000 4,000 1,580 10,772 12,520 3,418 10,430 - 144,688 2,000 1,000 2,000 3,000 1,489 24,640 28,666 3,677 21,580 36,107 1,000 1,000 1,000 2,000 3,000 14,489 7,108 8,546 2,607 2,100 36,107 1,000 1,000 1,000 2,000 3,119 7,108 8,546 2,607 2,100 36,107 24,102 36,107 24,107 14,865 17,861 3,607 24,102 36,107 24,102 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107 36,107	2,000 3,500 6,000 13,674 29,283 35,209 10,742 3,000 144,688 8,000 7,000 4,000 2,000 1,327 2,844 34,189 10,430 - 111,330 2,000 7,000 4,000 8,000 11,550 34,130 4,137 12,520 3,646 10,430 - 14,685 2,000 1,000 2,000 8,000 11,550 3,173 1,488 1,0430 1,250 14,488 1,500 1,000 2,000 8,000 11,489 2,4540 29,605 9,002 5,000 14,488 1,000 1,000 2,000 1,448 2,4540 2,866 9,002 5,000 96,107 1,000 1,000 1,000 1,239 1,4488 1,781 5,00 96,107 1,100 4,000 6,500 11,000 15,239 30,232 1,349 38,416 114,281 2,000 2,000 2,410 1,250 1,243	Utilities	1,500	2,000	1,500	5,000	6,140	13,150	15,811	4,824	5.500	55,425	52.615
8,000 7,000 4,000 6,000 13,277 28,434 34,189 10,430 5,000 20,000 1,1320 20,522 11,1320 20,522 11,1320 20,622 20,622 13,277 28,434 34,189 10,430 11,1320 20,622 20,000 1,000 2,000 1,000 1,000 2,000 1,500 1,500 2,000 1,500 1,500 2,000 1,500 1,000 2,000 1,000 1,000 2,000 1,000 1,000 2,000 1,000 1,000 2,000 1,000 1,000 1,000 1,000 1,000 2,000 1,000 1,100 1,100 1,200 24,131 1,11,200 1,11,200 1,21,20 1,41,20 1,41,20 2,41,20 1,41,20 1,41,20 1,41,20 2,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20 1,41,20	\$00 1,000 2,000 1,327 28,434 34,189 10,430 - 111,330 8,000 7,000 4,000 6,000 11,250 14,189 10,430 - 114,465 2,000 8,000 3,410 11,550 14,560 3,413 14,187 12,520 - 14,665 1,500 2,000 3,000 1,000 2,000 3,319 7,718 8,546 2,607 2,100 38,778 1,500 2,000 3,000 1,000 2,000 1,000	Staff training	2,000	3,500	000'6	8,000	13,674	29,283	35,209	10,742	3.000	114.408	94 286
8,000 7,000 4,000 6,000 13,277 28,434 34,189 10,430 — 114,530 5,000 8,000 8,418 4,000 11,550 34,137 12,520 — 124,656 2,000 1,000 2,000 3,000 8,000 1,41,89 24,540 23,666 9,002 5,000 96,107 1,000 1,000 2,000 2,000 3,319 7,108 24,546 2,607 2,100 28,800 1,000 1,000 1,000 1,1000 15,239 30,032 33,240 11,871 5,249 124,232 11,871 24,646 2,607 2,100 28,800 14,100 15,239 30,032 33,240 11,871 5,200 124,232 13,495 38,416 178,241 2,100 2,100 2,100 2,100 12,486 38,416 178,241 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100	8,000 7,000 4,000 6,000 13,277 28,434 34,188 10,430 — 111,330 5,000 8,000 8,000 3,000 1,500 10,772 12,822 3,951 19,000 58,705 1,000 1,000 2,000 3,000 1,450 24,540 28,566 9,002 5,000 98,107 1,000 1,000 1,000 2,000 3,319 7,108 8,546 2,607 2,100 28,680 1,100 4,000 1,000 1,000 1,1000 1,500 14,665 17,861 5,449 — 54,100 28,680 1,100 4,000 3,000 14,000 15,239 30,022 39,240 11,971 5,200 14,222 14,222 14,222 17,212 14,223 14,149 41,233 14,149 14,142 18,241 18,241 2 11,271 14,222 14,142 14,142 14,142 14,142 14,142 14,142 14,142 14,142 14,142	Advertising and promotion	200		1,000	2,000	2,390	5,119	6,155	1.878	200	20.542	8.350
8,000 7,000 4,000 6,000 13,277 28,434 34,189 10,430 — 11,350 2,000 8,000 3,418 4,000 11,550 34,130 17,550 — 124,655 2,000 2,000 3,000 1,000 1,000 2,000 3,319 7,108 8,546 2,607 2,100 26,800 1,000 1,000 2,000 2,000 1,000 1,000 1,000 2,100 2,100 2,100 3,319 7,108 8,546 2,607 2,100 26,800 1,000 2,000 2,000 1,000 11,000 15,239 24,584 2,607 2,100 26,102 1,000 2,000 2,000 15,239 17,861 8,449 2,400 178,282 17,282 17,249 178,281 178,282 17,282 17,282 178,282 17,282 178,282 178,282 178,282 178,282 178,282 178,282 178,282 178,282 178,282 178,282 178,282 <td>8,000 7,000 4,000 13,277 28,434 34,189 10,430 11330 2,000 8,000 3,000 5,000 1,500 1,500 1,500 1,500 1,500 1,400 1,500 <td< td=""><td>Repairs and maintenance services-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>))</td></td<></td>	8,000 7,000 4,000 13,277 28,434 34,189 10,430 11330 2,000 8,000 3,000 5,000 1,500 1,500 1,500 1,500 1,500 1,400 1,500 <td< td=""><td>Repairs and maintenance services-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>))</td></td<>	Repairs and maintenance services-))
5,000 8,000 8,418 4,000 11,550 34,130 4,137 12,520 12,455 12,455 12,465 36,130 10,100 5,000	5,000 8,000 8,418 4,000 11,550 34,130 41,137 12,520 124,655 1,000 2,000 8,000 8,000 1,000 2,000 1,000 5,000 8,000 1,2450 1,2450 3,951 1,900 5,000 8,000 1,000 2,000 8,000 1,000 2,000 8,000 1,000 2,000 8,000 1,000	- building, equipment, auto	8,000	7,000	4,000	6,000	13,277	28,434	34.189	10.430	ı	111,330	59 911
2,000 1,000 2,000 3,000 5,030 10,772 12,952 3,951 19,000 59,05 19,05 19,000 59,05 19,000 1,000 1,000 1,000 1,000 2,000 3,319 7,108 8,546 2,607 2,000 96,707 1,000 2,000 1,000 1,000 15,239 30,032 39,240 11,971 5,200 124,282 1 1,4485 17,861 5,489 2,607 124,282 1 1,4485 17,861 1,448 1,4485 17,861 1,448 1,4485 17,861 1,448 1,4485 17,861 1,448 1,4485 1,448	2,000 1,000 2,000 3,000 5,030 10,772 12,952 3,951 19,000 59,705 1,500 2,000 5,000 1,489 24,540 29,566 2,607 2,100 36,705 1,000 1,000 2,000 2,000 1,539 14,865 17,881 5,449 2,607 2,100 28,600 1,000 4,000 6,500 11,000 15,293 14,865 17,881 5,449 2,607 2,100 28,000 2,000 2,000 2,000 2,000 2,4131 17,178 36,788 44,233 13,495 38,416 178,241 2,500 124,495 38,416 178,241 2,500 124,495 38,416 178,241 2,500 124,495 38,416 178,241 2,500 124,495 38,416 178,241 2,500 124,495 38,416 178,241 2,500 124,495 38,416 178,241 2,500 128,000 38,416 178,241 2,500 128,000 3	Professional fees - non-client related	5,000	8,000	8,418	4,000	11,550	34,130	41,037	12,520	ı	124.655	81 176
1,600 2,000 5,000 8,000 11,459 24,546 29,506 9,002 5,000 96,107 1,000 1,000 1,000 2,000 3,319 7,108 8,546 2,607 2,100 28,680 1,000 3,000 2,000 1,000 15,239 30,332 13,495 14,865 17,861 5,449 22,607 124,282 17,861 1,000 2,000 2,001 1,523 30,332 3,240 11,971 5,200 124,282 178,241 1,000 2,000 2,4131 17,233 3,787 3,329 1,107 178,241 178,241 1,000 1,000 15,000 53,000 45,000 195,041 62,000 91,000 81,000 1,000 1,000 15,000 5,000 35,000 64,335 25,000 20,000 14,435 2,000 1,000 15,000 5,000 35,000 54,388 25,000 20,000 14,435 2,000 1,000 15,000 5,000 35,000 54,388 25,000 20,000 14,435 2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 14,435 2,000 1,000 15,000 35,000 54,988 25,000 20,000 15,988 25,000 2,000 1,000 15,000 35,000 54,988 25,000 20,000 15,988 25,000 2,000 1,000 15,000 35,000 54,988 25,000 20,000 15,988 25,000 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 15,988 25,000 2,000 1,000 15,000 35,0	1,500 2,000 5,000 1,459 24,540 29,566 9,002 5,000 95,107 1,000 1,000 2,000 2,000 1,529 30,132 39,240 11,971 5,449 22,607 124,282 11,000 1,000	Purchased services - client related	2,000	1,000	2,000	3,000	5,030	10,772	12,952	3,951	19.000	59.705	56 682
1,000 1,000 1,000 2,000 3,319 7,108 8,546 2,607 2,100 28,680 3,000 3,000 3,000 2,000 24,100 15,239 30,032 39,240 11,971 5,200 124,882 1 1,100 4,000 6,500 11,000 15,239 30,032 39,240 11,971 5,200 124,882 1 2,200 2,000 2,131 17,178 36,788 44,233 13,495 38,416 178,241 2,101 228,835 132,004 276,118 526,740 704,615 1,515,653 1,525,651 556,964 3876,622 6,543,312 6,7510 18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 31,000 58,000 140,613 140,000 140,041 42,000 31,000 140,041 42,000 31,000 140,041 42,000 31,000 140,041 42,000 31,000 140,041 44,335 25,000	1,000	Insurance	1,600	2,000	5,000	8,000	11,459	24,540	29,506	9,002	5,000	96,107	88.843
3,000 3,000 3,000 1,000 6,937 14,855 17,861 5,449 — 54,102 124,282 1 1,100 4,000 6,500 11,000 15,239 30,032 39,240 11,971 5,200 124,282 1 2,000 2,000 2,000 2,000 1,2193 2,767 3,329 1,495 38,416 178,241 2,767 228,835 132,004 2,000 1,200 1,215,63 1,215,63 1,225,651 556,964 876,622 6,643,312 6,7 18,000 15,000 15,000 15,000 135,000 136,000 190,000	3,000 3,000 - 6,937 14,865 17,861 5,449 - 54,102 17,622 17,961 5,449 - 54,102 17,102 1,320 11,371 5,200 124,223 1 1,371 5,200 124,221 1 1,371 5,200 124,21 1 1,223 3,329 1,012 1,012 17,812 1,012 1,012 1,012 1,012 1,012 1,012 1,012 1,012 1,012 1,012 1,012 6,549 - 10,510 1,0510 1,0510 1,012 <td>Other</td> <td>1,000</td> <td></td> <td>1,000</td> <td>2,000</td> <td>3,319</td> <td>7,108</td> <td>8,546</td> <td>2,607</td> <td>2,100</td> <td>28,680</td> <td>26.914</td>	Other	1,000		1,000	2,000	3,319	7,108	8,546	2,607	2,100	28,680	26.914
3,000 3,000 3,000 1,000 15,239 30,032 39,240 11,871 5,449 — 54,102 14,222 11,871 5,200 14,222 1 1,1771 5,200 14,222 1 1,1771 5,200 14,222 1,1971 5,200 14,222 1,1971 5,200 14,221 1,1971 5,200 14,222 1,1971 5,200 14,221 1,1971 5,200 14,221 1,1971 5,200 14,222 1,1971 5,200 14,222 1,1971 1,1971 5,200 1,1971 1,1971 1,1971 1,1971 1,1971 1,1971 1,1971 1,1971 1,18,210 1,1971 1,197	3,000 3,000 3,000 -6,937 14,855 17,861 5,449 - 54,102 1,100 4,000 6,500 11,000 15,239 30,032 39,240 11,971 5,200 124,282 1 - 2,000 2,000 24,131 17,178 36,788 44,233 13,495 38,416 178,241 2 - - - 2,000 2,000 17,131 17,178 36,788 44,233 13,495 38,416 178,241 2 - - - - 2,131 17,178 36,788 44,233 1,329 38,416 178,241 2 - - - - 2,157 704,615 7,515,783 1,825,651 56,6964 87,600 88,053	Supplies and equipment											
3,000 3,000 3,000 6,937 14,855 17,861 5,449 — 54,102 14,122 1,100 4,100 6,530 11,000 15,239 30,032 39,240 11,371 5,200 124,282 1 — 2,000 2,000 2,4131 17,178 36,788 44,233 1,3495 38,416 178,241 2 228,835 132,004 276,148 526,740 704,615 1,515,763 1,625,661 55,000 13,600 13,612 1,515,763 1,625,661 56,643,312 6,740 1,615,000 146,041 7 1,615,000 146,041 7 1,615,000 146,041 7 1,615,000 1,	3,000 3,000 5,900 1,000 6,937 14,855 17,861 5,449 — 54,102 17,102 1,100 4,000 6,600 11,000 15,239 30,032 39,240 11,871 5,200 124,282 1 — 2,000 2,000 24,131 17,178 36,788 44,233 13,485 38,416 178,241 2 228,835 132,004 276,118 526,740 704,615 1,515,763 1,826,861 586,964 876,622 6,643,312 6,7 18,000 15,000 53,000 45,000 136,000 199,041 62,000 91,000 746,041 7 2,000 15,000 58,000 45,000 199,000 199,041 62,000 91,000 746,041 7 1,000 1,000 15,000 35,000 45,000 154,988 25,000 91,000 745,041 745,081 7 1,000 1,000 15,000 35,000 44,435 25,000 20,000 147	Repairs and maintenance supplies											
1,100 4,000 6,500 11,000 15,239 39,032 39,240 11,971 5,200 124,282 1 2,000 2,000 24,131 17,178 36,788 44,233 13,495 38,416 178,241 2 228,835 132,004 27,613 1,718 36,786 44,233 13,495 38,416 178,241 2 18,000 132,004 27,649 704,615 1,515,763 1,825,651 556,964 37,000 58,000 45,000 136,000 190,000 746,041 74,041 42,000 91,000 746,041 7 20,000 15,000 31,000 58,000 80,000 190,000 190,000 746,041 7 746,041 7 20,000 1,000 (15,000) (35,000) (35,000) (35,000) 35,000 44,435 25,000 20,000 147,435 147,435 147,435 1 2,000 1,000 15,000 5,000 35,000 35,000 20	1,100 4,000 6,500 11,000 15,239 30,032 39,240 11,971 5,200 124,282 1 2,000 2,000 2,01 24,131 17,178 36,788 44,233 13,495 38,416 178,241 2 228,835 132,004 276,13 1,233 2,767 3,329 1,012 10,510 18,000 14,000 16,000 53,000 45,000 136,014 42,000 91,000 38,053 5 20,000 15,000 31,000 58,000 45,000 199,041 62,000 91,000 746,041 7 20,000 15,000 (5,000) (35,000 35,000 44,435 25,000 20,000 10553 1 2,000 1,000 15,000 35,000 35,000 34,988 25,000 20,000 157,988 2	- building, equipment, auto	3,000	3,000	3,000	1	6,937	14,855	17,861	5,449	ı	54.102	12.278
- 2,000 2,0100 24,131 17,178 36,788 44,233 13,495 38,416 178,241 - - - - 2,109 1,293 2,767 3,329 1,012 - 10,510 228,835 132,004 276,118 526,740 704,615 1,515,763 1,825,651 556,964 876,622 6,643,312	- 2,000 2,0100 24,131 17,178 36,788 44,233 13,495 38,416 178,241 228,835 132,004 276,118 526,740 704,615 1,515,763 1,825,651 556,964 876,622 6,643,312 6,643,312 18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 20,000 15,000 15,000 58,000 80,000 190,001 42,000 91,000 746,041 10,000 15,000 15,000 15,000 135,000 190,001 10,000 91,000 746,041 10,000 1,000 15,000 5,000 35,000 44,435 25,000 20,000 117,398 2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 157,988	IT supplies and equipment	1,100	4,000	6,500	11,000	15,239	30,032	39,240	11,971	5,200	124,282	138.264
228,835 132,004 276,109 1,513 2,767 3,329 1,012 — 10,510 18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 20,000 15,000 31,000 58,000 45,000 199,041 42,000 91,000 746,041 (2,000) 15,000 (5,000) (35,000) (54,988) (25,000) (20,000) 91,000 746,041 - - - - - 10,553 - - 10,583 -	228,835 132,004 276,118 526,740 704,615 1,515,763 1,825,651 556,964 876,622 6,643,312 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640 7,640	Other supplies and equipment	I	2,000	2,000	24,131	17,178	36,788	44,233	13,495	38,416	178,241	221,224
228,835 132,004 276,118 526,740 704,615 1,515,763 1,825,651 556,964 876,622 6,643,312 6,7 18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 5 20,000 15,000 31,000 58,000 (35,000 (35,000 (35,000 199,041 62,000 91,000 746,041 7 (2,000) (1,000) (15,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) 10,553 —<	228,835 132,004 276,118 526,740 704,615 1,515,763 1,825,651 556,964 876,622 6,643,312 6,7 18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 5 20,000 15,000 31,000 58,000 190,000 199,041 62,000 91,000 746,041 7 2,000 15,000 (15,000) (5,000) (35,000) (54,988) (25,000) (20,000) (157,988) (25,000) 2,000 1,000 15,000 35,000 34,388 25,000 20,000 147,435 1 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 157,988 2	Other miscellaneous	1	i	Ĺ	2,109	1,293	2,767	3,329	1,012	Ĩ	10,510	58,201
18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 588,053 588,053 588,053 588,053 588,053 746,041 7 (2,000) (1,000) (15,000) (5,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) (35,000) 10,553 —	18,000 14,000 15,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 5 20,000 15,000 31,000 58,000 80,000 190,000 199,041 62,000 91,000 746,041 7 (2,000) (1,000) (15,000) (5,000) (35,000) (35,000) (34,988) (25,000) (20,000) — — — 10,553 1 2,000 1,000 15,000 5,000 35,000 34,988 25,000 20,000 — — — — 2,000 1,000 5,000 35,000 35,000 20,000 — — —	Total expenditures	228,835	132,004	276,118	526,740	704,615	1,515,763	1,825,651	556,964	876,622	6,643,312	6,731,923
18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 5 20,000 15,000 31,000 58,000 190,000 199,041 62,000 91,000 746,041 7 (2,000) (1,000) (15,000) (35,000) (35,000) (54,988) (25,000) (20,000) 10,553 1 - - - - - - 10,553 1 - - - - - - - 10,553 1 - - - - - - - 10,553 1 - <td>18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 5 20,000 15,000 31,000 58,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 100,553 100 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500<!--</td--><td>Excess of revenue over expenditures</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td>	18,000 14,000 16,000 53,000 45,000 135,012 174,041 42,000 91,000 588,053 5 20,000 15,000 31,000 58,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 100,553 100 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 100,500 </td <td>Excess of revenue over expenditures</td> <td></td>	Excess of revenue over expenditures											
20,000 15,000 31,000 58,000 80,000 199,041 62,000 91,000 746,041 7 (2,000) (1,000) (15,000) (35,000) (35,000) (54,988) (25,000) (20,000) (15,988) (25,000) 2,000 1,000 15,000 35,000 35,000 35,000 35,000 147,435 147,435 147,435 1 2,000 1,000 15,000 35,000 35,000 35,000 157,988 2	20,000 15,000 31,000 58,000 80,000 199,041 62,000 91,000 746,041 7 (2,000) (1,000) (15,000) (35,000) (35,000) (54,988) (25,000) (20,000) (157,988) (25,000) 2,000 1,000 15,000 35,000 34,435 25,000 20,000 147,435 <t< td=""><td>before the following</td><td>18,000</td><td>14,000</td><td>16,000</td><td>53,000</td><td>45,000</td><td>135,012</td><td>174,041</td><td>42,000</td><td>91,000</td><td>588,053</td><td>540,764</td></t<>	before the following	18,000	14,000	16,000	53,000	45,000	135,012	174,041	42,000	91,000	588,053	540,764
(2,000) (15,000) (5,000) (35,000) (54,988) (25,000) (20,000) (15,988) (25,000) - - - - - 10,553 - - 10,553 2,000 1,000 15,000 35,000 35,000 35,000 20,000 - 147,435 1 2,000 1,000 15,000 35,000 35,000 35,000 20,000 - 157,988 2	(2,000) (1,000) (15,000) (35,000) (35,000) (35,000) (25,000) (20,000) — — 10,553 — — — — — 10,553 —	Allocated administration, net [schedule 5]	20,000	15,000	31,000	58,000	80,000	190,000	199,041	62,000	91,000	746,041	747.882
(2,000) (1,000) (15,000) (5,000) (54,988) (25,000) (20,000) — — 10,553 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 — — 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 — —	(2,000) (15,000) (5,000) (54,988) (25,000) (20,000) (15,388) (25,000) 2,000 1,000 15,000 35,000 35,000 44,435 25,000 20,000 147,435 147,435 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 157,388 2	Shortfall of revenue over expenditures											
2,000 1,000 15,000 35,000 35,000 44,435 25,000 20,000 147,435 1 2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 157,988 2	2,000 15,000 35,000 35,000 44,435 25,000 20,000 147,435 1 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 157,988 2	before the following	(2,000)		(15,000)	(5,000)	(35,000)	(54,988)	(25,000)	(20,000)	ı	(157.988)	(207.118)
2,000 1,000 15,000 35,000 44,435 25,000 20,000 147,435 1 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 157,988 2	2,000 1,000 15,000 35,000 44,435 25,000 20,000 147,435 1 2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 157,988 2	RECOVERIES											
2,000 1,000 15,000 35,000 44,435 25,000 20,000 147,435 1 2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 157,988 2	2,000 1,000 15,000 35,000 44,435 25,000 20,000 147,435 1 2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 157,988 2	Donations and fundraising	I	I	1	1	1	10,553	J	1	1	10.553	10.569
2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 — 157,988	2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 157,988	Program income	2,000	1,000	15,000	5,000	35,000	44,435	25,000	20,000	I	147.435	148.678
2,000 1,000 15,000 5,000 35,000 54,988 25,000 20,000 — 157,988	2,000 1,000 15,000 35,000 35,000 54,988 25,000 20,000 — 157,988	United Way program	1	Ì	j	1	ļ	1	1	1	1	I	47,871
		Total recoveries	2,000		15,000	5,000	35,000	54,988	25,000	20,000	1	157,988	207,118
		Excess of revenue over expenditures											
		and recoveries for year	ł	Ĩ	Ï	Ì	1	1	1	Ì	i	1	1

Children's Centre Thunder Bay						Sch	Schedule 2
Year Ended March 31						2021	0000
	Autism Supports	Early Child Development	Children's DS Community Support	Youth Justice Specialized Programming	Youth Justice Reintegration Rehabilitation	Total *	Total
REVENUE Ministry of Children, Community and Social Services	28,425	65,600	404,310	72,000	397.287	÷	967,622
EXPENDITIONER							100
Salaries	21 405	A2 530	276 240	97	000		
Employee benefits - statutory	2 196	42,330	73 223	46,000	48,000	635,145	635,145
	1.861	8,204	46,667	3,630	38,000	51,159	51,159
Transportation and communication			9	5	00,00	104,102	102, 102
Travel	200	1	200	200	200	0000	0000
Communication	200	200	2.500	1.000	3 000	7 500	2,000
Services			î		3	9,	000,
Rent	I	1	1	I	J	ı)
Utilities	ı	ı	1.500	1.000	3 000	7 500	7007
Staff training	ı	1	1 000	İ	000'6	200	5 6
Advertising and promotion	1	ı	500	ı	3 I	000,5	2,500
Repairs and maintenance services							000
- building, equipment, auto	1	1	I	ı	ì	1	
Professional fees - non-client related	I	ı	I	ı		İ	1
Purchased services - client related	I	ı	4 000		15,000	1 000	1 22 46
Insurance	ı	1	2.000	Ì	000, 6	000,6	33,300
Other	I	1	1,100		200,	2,000	4, c
Supplies and equipment			2	ĺ	200.	2,100	2,200
Repairs and maintenance supplies							
- building, equipment, auto	1	1	I	Ī	ı	ı	
IT supplies and equipment	1	1,000	4.200	I	1	5 200	000
Other supplies and equipment	1,963	3,366	2,800	3.500	26.787	38.416	19 916
Total expenditures	28,425	59,600	366,310	65,000	357,287	876,622	878,622
Excess of revenue over expenditures							
before the following	1	000'9	38.000	2.000	40.000	91 000	91,000
						2001	200,
Allocated administration, net [schedule 5]	1	(0000)	(38,000)	(2,000)	(40,000)	(91,000)	(91,000)
Excess of revenue over expenditures for year							
יייין יייין אירייין		I	I	Ĩ	1	1	

Children's Centre Thunder Bay	Other Programs Statement of Operations (A)	Year Ended March 31

Schedule 3

Year Ended March 31										202	2020
	Supervised									707	2020
	Access		Preschool	Preschool	Infant	Blind/Low	Preschool	Entreprehensial Dart (B)	ial Dart (R)		
	Program	U-Turn	Consultation	Speech	Hearing	Vision	Program	Services	Ischedule 41	Total	Total
	49	ь	69	69 69	· •Э	49	69	69	4		₩ 4
REVENUE							•	•	•	•	•
Ministry of Children, Community and Social Services	I	1	1	1,080,881	169,411	42.946	1	1	1 587 992	2 884 230	2 823 702
Ministry of Health	1	219,369	ļ	Î	1	1	1	ı	686 574	905,943	479 121
Ministry of the Attorney General	133,989	1	ļ	Ī	1	ı		į	10000	220,000	175,065
The District of Thunder Bay Social							į	ĺ	I	100,001	000'071
Services Administration Board	I	1	140,000	I	ĵ	1	83.000	1	1,175,909	1 398 909	1 520 029
Other income	1,146	100		7,340	I	1	1	210.855	979,770,1	1 297 420	1,020,029
Total revenue	135,135	219,469	140,000	1,088,221	169.411	42.946	83.000	210.855	4 528 454	6.617.491	6.010.700
EXPENDITURES										1010	20,000
Salaries	101,447	160,773	111,222	789,244	88.530	14.406	57.628	131.505	2 639 273	4 094 028	3 880 225
Employee benefits - statutory	5,017	18,384	2,327	77,005	1.852	864	3.968	15.819	2003,213	334 539	310 722
- non-statutory	15	12,653	24,347	154,009	3.703	1.728	7.938		357 405	561 798	548 885
Transportation and communication					•						200,020
Travel	20	1,784	300	2,929	1,000	250	I	434	8.374	15.091	64 951
Communication	ı	2,622	180	I	I	1	ı	43	12.916	15.761	21.745
Services								!	2		2
Rent	9,600	6,500	1	19.407	6.000	3.000	3 000	ı	1	47 607	44.400
Utilities	ļ	I	ı	ı	Ì	1	} }	1			201
Staff training	136	357	1.463	1 938				250	1 20	į	1 50
Advertising and promotion	Ì	; I			U		l	n co	525,11	977'CL	14,637
Repairs and maintenance services		•	ľ	I	I	ı	I	[1,705	1,705	1,162
- building equipment and	Ì	100									
מחומיווק, פקעוףווופווי, מענט	ì	129	l	I	I	l	I	I	21,000	21,621	741
Professional fees - non-client related	Į	1	ľ	2,000	1,000	I	I	I	12,285	15,285	3,830
Purchased services - client related	l	1	1	270	64,326	21,198	Į	138	744,789	830,721	829,127
Insurance	Ī	I	ı	I	1	I	ı	I	231	231	218
Other	1	340	1	9,446	ţ	Ì	I	1	100	9.886	229
Supplies and equipment										•	
Repairs and maintenance supplies											
- building, equipment, auto	47	I	ı	1	1	ı	I	I	I	47	30.678
IT supplies and equipment	ı	I	Ī	ı	1	ı	Į		189.249	189 249	2 8 8
Other supplies and equipment	1,270	1	I	31,973	3,000	1,500	10.466	48	158.859	207.116	49 893
Other miscellaneous	1,583	1,088	161	1	1	I	1		24.040	26.872	14.400
Total expenditures	119,135	205,122	140,000	1,088,221	169,411	42,946	83,000	148.546	4.390.854	6.387.235	5 834 528
Excess of revenue over expenditures											
before the following	16,000	14,347	1	1	ı	ı	I	62.309	137.600	230,256	176 271
Allocated administration, net [schedule 5]	I	l	1	1	1	1	1	1	20,000	20,000	11.000
Excess of revenue over expenditures before the following	16,000	14,347	1	1	1	1	1	62 309	87.600	480 25E	185 274
RECOVERIES	•	•							90,	200	7,001
Management fees [schedule 5]	(16,000)	(14,347)	1	1	1	1	1	1	(87,600)	(117,947)	(117,947)
Excess of revenue over expenditures											
and recoveries for the year	1	Í	I	ı	1	1	1	62,309	I	62.309	47 324
							l	22012	The same of	oppide.	47,027

New Countries	Year Ended March 31												
Services Services												2021	2020
Services Planning Services Planning Services Planning Services Planning Services Planning Services Planning Services Planning Services Planning Services Planning Services Planning	REVENUE	Contracted School	Coordinated Service	Crisis Support	COVID Live-In	COVID	COVID	Complex Special	Child Care Special	Special	Svetom		
Continuent of the continuent	REVENUE	Services	Planning	Services	Emergency	Services	Emergency	Needs	Needs	Coordination	Managemen		Total
Tribileten and Youking Services — 441,344 25.00 28,200 28,200 34,374 1,102,071 — 13,444 1950 198,574 100,000 1	Minister of Children and Volde	s,	ь	69	69	49		ь	s	69	9 €9		69
Administration Benderal 1,006,033 441,343 25,000 36,200 36,374 1,1024,477 1,175,090 15,000 15	William y of Children and Tourn Services	1	441.343	1	1	1	9	1 012 201		134 440		4 504 500	404 400
Control Cont	Ministry of Health	1	1	28 500	26.200	26.700	345 374	102,210,1	1	34,440	1 8	266,786,1	1,464,492
TURES Administration Board 11866 175 509 177 509	The District of Thunder Bay Social					20,00	5	ł	ı	ļ	009,867	920,574	79,152
1,056,033 441,345 28,566 28,720 28,720 28,730 28,720 28,730	Services Administration Board	1	I	ĵ	ĵ	1	1	1	1.175.909	1	1	1,175,909	1 297 029
Part Part		1,066,033	1	1	ľ	I	ı	11.946	Ī	ı	ı	1.077.979	854.613
TURES Session 1 297 299		1,066,033	441,343	28,500	26,200	26,700	345,374	1,024,147	1,175,909	134,448	259,800	4,528,454	3,875,886
thermality sets desired to the sets of the	FXPENDITIRES												
Percentit Perc	Salaries	965 664	207 290		40.00	40	1						
autication and communication (17,555) 47,727 2, 287,930 3, 200 3,	e benefits -	50,605	23,280		19,903	19,530	15,000	393,545	745,592	93,554	189,206	2,639,273	2,379,193
alion and communication (403 1,379 1,479 1,479 1,481 1	'	127 563	47 727		200,0	000,-	000%	6/7'01	100,07	9,000	13,422	209,303	201,821
1,281	Transportation and communication	3	77,11	į	2,613	9,900	1	ı	135,724	46,5U	23,707	357,405	337,713
s and integration 5,873 2,881 1,705	Travel	403	1.379	į	I	I	1	1 488	4 580	2	1	974	007
significations and equipment and maintenance supplies and equipment at the electron content performs and equipment performs and equipment at the electron content performs and equipment pe	Communication	2.881	ı	ı	į	ļ	8 1		600,0		200	4000	BC4,10
sing and promotion 5.573 226 — — — — — — — — — — — — — — — — — —	Services						l		670,0		900,	01.6.71	20,032
\$ 5,573	Rent	1	1	ı	ı	1	1	1	1	ı	1	ı	
\$ 5,573	Utilities	1	1	ľ	I	Į	ı	1	I	ı	ı	l	I. [
8-d 19,000	Staff training	5,573	236	j	ı	ı	1	1	5.516	d	l	11 325	12 025
s 19,000	Advertising and promotion	I	970	1	1	ı	1	1	1	ı	735	1 705	858
ed - 19,000 - 2,000 - 2,000 - 1,12,285 1,1	Repairs and maintenance services										3	3	3
ed 5,505 — 6,730 — 6,730 — 7,44,789 3,347 — 7,449 — 7,620 — 7,620 — 7,44,789 1,066,033 — 7,44,89 — 7,620 — 7	 buildings, equipment, auto 	Ĭ	19,000	ī	Ţ	1	ı	1	1	2.000	I	21.000	150
1	Professional fees - non-client related	1	5,505	1	1	ļ	6.780	1	1	j	ı	12 285	755
3,347	Purchased services - client related	1	į	ı	1	ı	38,865	600,822	105,102	1	1	744.789	736.322
1,066,033 403,343 28,500 26,200 26,700 345,374 1,024,147 1,088,309 12,448 289,800 4,390,864 1,066,033 403,343 28,500 26,200 26,700 345,374 1,024,147 1,088,309 12,448 289,800 4,390,864 1,066,033 403,343 28,500 26,200 26,700 345,374 1,024,147 1,088,309 12,448 289,800 4,390,864 1,066,033 403,343 28,500 26,200 26,700 345,374 1,024,147 1,024,147 1,088,309 12,448 289,800 4,390,864 1,066,033 403,343 28,500 26,700 345,374 1,024,147 1,024,147 1,088,309 12,448 289,800 4,390,864 1,066,033 403,343 28,500 26,700 345,374 1,024,147 1,024,148 1,024,147 1,024,14	Insurance	ı	Į	ı	I	į	I	ı	231	ı	1	231	218
3,347 297 28,500 — — — — — — — — — — — — — — — — — —	Other	1	1	I	1	1	1	1	100	I	1	100	1
3,347 297 28,500 2,670 345,374 1,024,147 1,086,309 12,000 28,000 26,700 26,700 345,374 1,024,147 1,086,309 12,000 13,000 1 12,000 13,000 1 12,000 13,000 1 12,000 12,000 1 12,000 12,000 1 12,000 12,0	Supplies and equipment												
3,347 297 28,500 2,670 2,670 3,541 - </td <td>Repairs and maintenance supplies</td> <td></td>	Repairs and maintenance supplies												
3,347 297 28,500 — — 189,249 — — — 189,249 1,066,033 403,343 28,500 2,620 2,670 2,670 345,374 1,024,147 1,088,309 122,448 259,800 4,390,854 esa 38,000 — — — — — 4,024,147 1,088,309 122,448 259,800 4,390,854 ures — 38,000 — — — — 4,024,147 1,088,309 122,448 259,800 4,390,854 ures — — — — — — 40,000 — 137,600 ures — — — — — — 12,000 — 137,600 ure — — — — — — — — 137,600 ure — — — — — — — — 12,000 — —	- buildings, equipment, auto	Ī	ī	Ĩ	Ĭ	ļ	1	1	1	1	1	1	26,000
3,347 297 28,500 — 8,019 10,017 — — 31,679 158,959 15	IT Supplies and equipment	ı	I	Ê	Ĭ	į	189,249	ı	I	l	1	189,249	685
1,066,033 403,343 2,620 2,670 2,670 5,461 — 3,925 1,885 30 24,040 esa 1,066,033 403,343 28,500 26,700 26,700 345,374 1,024,147 1,088,309 122,448 259,800 4,390,854 ures 38,000 — — — — — 137,600 — 137,600 ures — — — — — 12,000 — 137,600 ures — — — — — 12,000 — 87,000 e and — — — — — — — 87,000	Office supplies and equipment	3,347	297	28,500	1	ľ	85,019	10,017	1	I	31,679	158,859	21,027
1,066,033 403,343 28,500 26,700 26,700 345,374 1,024,147 1,088,309 122,448 259,800 4,390,854 eand - 38,000 - - - - - - 12,000 - 137,600 ures - - - - - - 12,000 - 50,000 reand - - - - - - - - - -	Other miscellaneous	Î	7,449	i	2,620	2,670	5,461	1	3,925	1,885	30	24,040	8,450
es 38,000		1,066,033	403,343	28,500	26,200	26,700	345,374	1,024,147	1,088,309	122,448	259,800	4,390,854	3,775,286
18,000 - - - 12,000 - 1res - - - - - 12,000 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Excess of revenue over expenditures												
rres	before the following	Ĩ	38,000	I	ĺ	Į	1	1	87,600	12,000	I	137,600	98,600
87,000	Allocated administration [schedule 5]	1	38,000	1	ı	ı	f	E	Î	12,000	Ĩ	50,000	11,000
	Shortfall of revenue over expenditures												
(87,000)	before the following	ı	Ĺ	1	I	i	1	1	87,000	Î	I	87,000	87,600
- (87,000)	RECOVERIES												
Excess of revenue over expenditure and recoveries for the year	Management fees [schedule 5]	ı	ı	I	ı	ı	1	1	(87,000)	1	1	(87,000)	(87,600)
recoveries for the year — — — — — — — — — — — — — — — — — — —	Excess of revenue over expenditure and												
	recoveries for the year	1	t	Û	Ü	ij	1	I	1	Ĩ	ì	1	Ţ

Children's Centre Thunder Bay		hedule 5
Statement of Allocated Administration Exp Year Ended March 31	penditures 2021	2020
	\$	\$
EXPENDITURES		
Salaries	687,418	670,102
Employee benefits - statutory	49,301	49,941
- non-statutory	123,275	119,208
Transportation and communication	,	,
Travel	1,868	6,444
Communication	7,556	7,562
Services	7,000	7,002
Utilities	7,563	6,352
Staff training	3,500	1,770
Advertising and promotion	1,353	652
Repairs and maintenance services - building, equipment, auto	12,227	12,458
Professional fees - non-client related	25,265	18,288
Insurance	20,000	20,000
Other	5,625	4,950
Supplies and equipment	3,023	4,930
IT supplies and equipment	11,644	16,810
Other supplies and equipment	16,982	14,101
Other supplies and equipment Other miscellaneous	1,774	6,309
Other miscenarieous		
	975,351	954,947
Administrative recoveries	44.000	00.440
Interest	11,363	28,118
Management fees [schedules 3 and 4]	117,947	117,947
Other recoveries	50,000	50,000
	179,310	196,065
Administrative expenditures, net of allocated recoveries	796,041	758,882
Program allocations [schedules 1, 2, and 4]		
Access Intake Services	(20,000)	(20,000)
Youth Justice - Specialized Programming	(7,000)	(7,000)
- Reintegration Rehabilitation	(40,000)	(40,000)
Children's DS Community Support	(38,000)	(38,000)
Early Child Development	(6,000)	(6,000)
Targeted Prevention	(15,000)	(15,000)
Brief Services	(31,000)	(31,000)
Family Capacity Building	(58,000)	(58,000)
Case Management and Service Coordination	(80,000)	(80,000)
Counselling and Therapy Services	(190,000)	(190,000)
Intensive Treatment Services	(199,041)	(200,882)
Specialized Consultation and Assessment	(62,000)	(62,000)
Coodinated Service Planning	(38,000)	(8,000)
Speical Needs Coordination	(12,000)	(3,000)
	(796,041)	(758,882)